ATTACHMENT A

Utah State University Proposal to Support the Jon M. Huntsman School of Business and the Huntsman Scholar Program

Overview

Introduction and Purpose
The HSB will make a significant investment in faculty and students at the University by expanding the Huntsman Scholar Program. This expanded program will create impactful learning experiences for selected students ("Scholars"). The purpose of this Proposal is for the HSB to create an academically rigorous and experientially rich program to develop leaders of distinction in commerce and public affairs through the Huntsman Scholar Program.

The Huntsman Scholar Program
The expansion of the Huntsman Scholar Program will ultimately bring up to 400 of the best and brightest undergraduate students to the University for an academically rigorous and experientially rich set of opportunities inside and outside the classroom to enable them to develop lives of meaning and contribution. The cohort experience, deep engagement from faculty and staff, international study, service, and leadership opportunities afforded through the Huntsman Scholar Program provide students with an undergraduate business education experience to rival any in the world.

The Huntsman Scholar Program experiences will include:

- Tailored classroom instruction through specialized Scholar sections of the undergraduate business curriculum, the set of courses required of all business majors, and that represent the foundation of a business education. These courses will be smaller in size than typical sections of the courses, and offer a heightened experience specifically for Scholars that create synergy within and across courses.

- Rigorous co-curricular experiences that explore ethical leadership, analytical rigor, the global context of business, and entrepreneurial spirit. These experiences will combine classroom instruction and experiential activities to engage students deeply around the four strategic pillars of the HSB. They will also build a community of students and a peer network through interactions within the student cohort. The global learning experience will include a significant learning and professional development experience overseas. These experiences will provide rich learning opportunities that integrate the various curricular and co-curricular dimensions of the program, and create opportunities for meaningful and significant faculty and peer mentoring.

- Activities that promote career development, service, and social interaction through a broad portfolio of opportunities will add significant value to the HSB experience and position Scholars well for future success.
Program Support

The entirety of the Contributed Amount shall be directed to expand and improve the Huntsman Scholar Program, enabling a qualitative improvement in the education – inside and outside of the classroom. Over the course of the 10 year agreement, $15,000,000, or 60%, of the Contributed Amount will be used for direct student support, with the remainder to be used to support faculty and staff directly related to the Huntsman Scholar Program.

Faculty Support

The HSB will support the Huntsman Scholar Program by engaging a diverse set of faculty to teach the Scholar-sections of required courses and the labs. The Huntsman Scholar Program will also be supported by an Academic Director and an Executive Director. The Academic Director will work with faculty to develop the curricular and co-curricular dimensions of the program and to create synergy within and across program components. The Executive Director will be responsible for overall program design, branding, marketing, and recruitment and selection of students, and will work with the Academic Director to integrate curricular and co-curricular opportunities through deep faculty and alumni engagement, and to expand the culture of rigor, service, and leadership that have been the hallmark of the program.
Timeline for Scale-Up of Huntsman Scholar Program

The University shall lead a strategic expansion of the Huntsman Scholar Program to achieve the following target class sizes over the 10 year period of this Agreement:

<table>
<thead>
<tr>
<th>Year</th>
<th>Scholars</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>260</td>
</tr>
<tr>
<td>Year 2</td>
<td>280</td>
</tr>
<tr>
<td>Year 3</td>
<td>320</td>
</tr>
<tr>
<td>Year 4</td>
<td>360</td>
</tr>
<tr>
<td>Years 5-10</td>
<td>400</td>
</tr>
</tbody>
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Direct Student Scholarship Support

The program will provide the following scholarships for selected students:

- Annual scholarship to support tuition for up to 400 students in the program;
- Annual scholarship to support the global learning experience for third-year students;
- Annual need-based opportunity scholarships;
- Annual enrollment scholarships to recruit the best high school students into the HSB.
- University Support

The University shall recognize the Huntsman Scholar Program as a pathway for college of business students to achieve University Honors Program for those students who meet requirements for the University Honors Program.

Selection

The selection of the foregoing faculty positions, scholarships, and student programs will follow the University's normal procedures and policies for faculty positions, fellowships, and student programs for the applicable academic units.
P. Countersignature. This Agreement may be executed in several counterparts, each of which shall constitute an original and all of which, when taken together, shall constitute one agreement or direction. Copies of signatures (whether facsimile or other electronic transmission) to this Agreement shall be deemed to be originals and may be relied upon to the same extent as the originals.

The Parties have hereby executed this Agreement as dated below, but agree that this Agreement is effective as of the Effective Date.

UTAH STATE UNIVERSITY
By: Noelle Cockett
Name: Noelle Cockett
Title: President
Date: May 6, 2017

HUNTSMAN FOUNDATION
By: Peter R. Huntsman
Name: Peter R. Huntsman
Title: Chief Executive Officer
Date: May 6, 2017

UTAH STATE UNIVERSITY
By: Douglas Anderson
Name: Douglas D. Anderson
Title: Dean, Jon M. Huntsman School of Business
Date: May 6, 2017

HUNTSMAN FOUNDATION
By: Jon M. Huntsman
Name: Jon M. Huntsman
Title: Chairman
Date: May 6, 2017